

First Unitarian Universalist Congregation of Ann Arbor  
 General Fund Budget Vs. Actual  
 Year to Date as of  
 December 31, 2021

	2021 Actual	2021 Budget
<b>Income</b>		
4010 - Pledge Related Income	979,197.23	984,543.00
4015 - Weekly Collection	23,190.71	30,000.00
5340 - Facilities Rental	29,522.60	26,180.00
5490 - Other Income	96,658.24	122,420.00
5600 - Fundraising Income	2,028.81	8,250.00
<b>Total Income</b>	<b>1,130,597.59</b>	<b>1,171,393.00</b>
<b>Expense</b>		
<b>Direct Program Expenses</b>		
W - Worship and Music	14,924.68	12,000.00
SG - Spiritual Growth and Development	3,686.46	3,100.00
SJ - Social Justice	2,891.47	4,350.00
CL - Community Life	5,948.14	5,310.00
CU - Culture	18,725.50	18,700.00
<b>Subtotal</b>	<b>46,176.25</b>	<b>43,460.00</b>
<b>Stewardship Expenses</b>		
B - Buildings	74,739.19	71,627.00
G - Grounds	17,041.17	15,660.00
O - Office Services	58,989.18	42,735.00
D - Debt & Mortgage	96,047.93	90,760.00
F - Finance	24,140.03	25,860.00
FR - Fundraising	706.07	1,100.00
Other Employee Related Expenses	34,261.77	54,125.64
<b>Subtotal</b>	<b>305,925.34</b>	<b>301,867.64</b>
<b>Personnel Expenses</b>		
Ministers	385,715.68	365,863.04
Music Staff	113,956.66	112,806.24
Spiritual Growth and Dev Staff	80,736.91	88,444.52
Other Program Staff	140,164.09	139,488.96
B&O - Building & Office Team	57,745.36	119,462.60
<b>Subtotal</b>	<b>778,318.70</b>	<b>826,065.36</b>
<b>Total Expense</b>	<b>1,130,420.29</b>	<b>1,171,393.00</b>
<b>Increase(Decrease) in Net Position Before Transfers &amp; Depr</b>	<b>177.30</b>	<b>0.00</b>

**Memo:**

Transfers	70,473.47
	(269,433.84)
<b>Increase(Decrease) in Net Position</b>	<b>(198,960.37)</b>
<b>Net Position Beginning January 1, 2021</b>	<b>2,606,517.85</b>
<b>Net Position December 31, 2021</b>	<b>2,407,557.48</b>

Prepared by S. Khan

**First Unitarian Universalist Congregation of Ann Arbor  
General Operating Fund Budget Vs. Actual  
December 2021**

Ordinary Income/Expense	Dec 21 Actual	Dec 21 Budget	2021 Actual	2021 Budget
<b>Income</b>				
4010 · Pledge Related Income				
4030 · Pledge Drive Receipts	72,353.38	84,577.00	873,663.73	961,276.00
4040 · Continuing Canvass	0.00	5,867.00	0.00	23,267.00
4060 · Using Prepaid Pledges in Gen Fd	0.00		105,533.50	
<b>Total 4010 · Pledge Related Income</b>	<b>72,353.38</b>	<b>90,444.00</b>	<b>979,197.23</b>	<b>984,543.00</b>
4015 · Weekly Collection				
4016 · Cash	0.00	1,500.00	0.00	6,000.00
4017 · Checks	2,590.00	3,000.00	20,025.71	8,000.00
4015 · Weekly Collection - Other	0.00	0.00	3,165.00	16,000.00
<b>Total 4015 · Weekly Collection</b>	<b>2,590.00</b>	<b>4,500.00</b>	<b>23,190.71</b>	<b>30,000.00</b>
5340 · Facilities Rental				
5341 · Long-Term Rentals	2,148.60	2,510.00	28,772.60	24,430.00
5342 · Short-Term Rentals	0.00	250.00	750.00	1,750.00
<b>Total 5340 · Facilities Rental</b>	<b>2,148.60</b>	<b>2,760.00</b>	<b>29,522.60</b>	<b>26,180.00</b>
5490 · Other Income				
6900 · Reserve Funds Used	24,058.35	20,000.00	86,158.35	115,000.00
5995 · CC Processing Costs Income	695.34		2,729.85	
5310 · Interest Income	5.98		70.37	
5454 · Social Hour Income- Unrestricted	0.00	730.00	802.48	3,420.00
5492 · Miscellaneous Income	854.00	250.00	5,757.19	2,000.00
5561 · Memory and Tribute Gifts	500.00	170.00	1,140.00	2,000.00
<b>Total 5490 · Other Income</b>	<b>26,113.67</b>	<b>21,150.00</b>	<b>96,658.24</b>	<b>122,420.00</b>
5600 · Fundraising Income				
5603 · Coffee Income UNRESTRICTED	0.00	1,250.00	1,500.00	1,250.00
5605 · Grocery Scrip/Amazon UNRESTRICT	0.00	1,750.00	348.81	7,000.00
5606 · Auction - Goods & Services	0.00		180.00	
<b>Total 5600 · Fundraising Income</b>	<b>0.00</b>	<b>3,000.00</b>	<b>2,028.81</b>	<b>8,250.00</b>
<b>Total Income</b>	<b>103,205.65</b>	<b>121,854.00</b>	<b>1,130,597.59</b>	<b>1,171,393.00</b>

**First Unitarian Universalist Congregation of Ann Arbor  
General Operating Fund Budget Vs. Actual  
December 2021**

	<u>Dec 21 Actual</u>	<u>Dec 21 Budget</u>	<u>2021 Actual</u>	<u>2021 Budget</u>
Expense				
62b · Program Expenses				
W · Worship and Music				
7010 · Guest Performers	0.00	250.00	1,700.00	3,000.00
8022 · Piano Maintenance	0.00	275.00	1,048.00	1,375.00
8023 · Promotional - Music	0.00	0.00	0.00	250.00
8111 · Worship Supplies	1,051.95	180.00	9,124.31	925.00
8112 · Music Supplies	369.79	2,000.00	1,427.37	2,841.00
8113 · Consult/Speaker - Worship	0.00	0.00	1,600.00	1,000.00
8119 · Copy/Print - Music	0.00	0.00	25.00	100.00
8129 · Refreshments - Music	0.00	250.00	0.00	250.00
8149 · Conference/Workshop- Music	0.00	0.00	0.00	634.00
8152 · Equipment - Music	0.00	125.00	0.00	625.00
8175 · Childcare	0.00	500.00	0.00	500.00
8176 · Organ Dues/Fees	0.00	0.00	0.00	500.00
<b>Total W · Worship and Music</b>	<b>1,421.74</b>	<b>3,580.00</b>	<b>14,924.68</b>	<b>12,000.00</b>
SG · Spiritual Growth and Development				
8031 · Children's Ministry Team				
8432 · Supplies - Children Min	0.00		20.13	
<b>Total 8031 · Children's Ministry Team</b>	<b>0.00</b>		<b>20.13</b>	
8037 · Our Whole Lives	741.82	100.00	1,282.22	300.00
8038 · SGD Supplies	383.34	380.00	2,244.56	1,900.00
8070 · YRUU				
8447 · Supplies - YRUU	0.00	150.00	54.75	300.00
<b>Total 8070 · YRUU</b>	<b>0.00</b>	<b>150.00</b>	<b>54.75</b>	<b>300.00</b>
8075 · Coming of Age				
8435 · Supplies - CoA	0.00	150.00	0.00	600.00
<b>Total 8075 · Coming of Age</b>	<b>0.00</b>	<b>150.00</b>	<b>0.00</b>	<b>600.00</b>
8427 · Adult SGD				
8430 · Supplies - Adult SGD	0.00		84.80	
<b>Total 8427 · Adult SGD</b>	<b>0.00</b>		<b>84.80</b>	
<b>Total SG · Spiritual Growth and Development</b>	<b>1,125.16</b>	<b>780.00</b>	<b>3,686.46</b>	<b>3,100.00</b>

# First Unitarian Universalist Congregation of Ann Arbor General Operating Fund Budget Vs. Actual

December 2021

	Dec 21 Actual	Dec 21 Budget	2021 Actual	2021 Budget
<b>SJ · Social Justice</b>				
8423 · External Grants - SJ	100.00	500.00	2,150.00	2,000.00
8425 · Social Justice Supplies	0.00	500.00	741.47	2,350.00
<b>Total SJ · Social Justice</b>	<b>100.00</b>	<b>1,000.00</b>	<b>2,891.47</b>	<b>4,350.00</b>
<b>CL · Community Life</b>				
81200 · Social Hour Exp				
8120 · Social Hour Supplies	0.00	90.00	138.48	210.00
8736 · Refreshments - SH	2,620.55	730.00	4,554.37	3,420.00
81200 · Social Hour Exp - Other	0.00		456.00	
<b>Total 81200 · Social Hour Exp</b>	<b>2,620.55</b>	<b>820.00</b>	<b>5,148.85</b>	<b>3,630.00</b>
81800 · Pastoral Care				
8180 · Pastoral Care Supplies	28.99	40.00	421.65	480.00
<b>Total 81800 · Pastoral Care</b>	<b>28.99</b>	<b>40.00</b>	<b>421.65</b>	<b>480.00</b>
81822 · Chalice Circles				
8182 · Supplies - CC	0.00	0.00	0.00	100.00
<b>Total 81822 · Chalice Circles</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>100.00</b>
81833 · Hospitality Ministry				
8183 · Supplies - HM	0.00	100.00	325.16	700.00
<b>Total 81833 · Hospitality Ministry</b>	<b>0.00</b>	<b>100.00</b>	<b>325.16</b>	<b>700.00</b>
81844 · Interweave				
8184 · Supplies - I	0.00	200.00	0.00	200.00
<b>Total 81844 · Interweave</b>	<b>0.00</b>	<b>200.00</b>	<b>0.00</b>	<b>200.00</b>
81855 · Multi Generational				
8185 · Supplies - MG	0.00	50.00	52.48	50.00
<b>Total 81855 · Multi Generational</b>	<b>0.00</b>	<b>50.00</b>	<b>52.48</b>	<b>50.00</b>
8676 · Assessibility				
8059 · Cater/Food/Refresh- Access	0.00	150.00	0.00	150.00
<b>Total 8676 · Assessibility</b>	<b>0.00</b>	<b>150.00</b>	<b>0.00</b>	<b>150.00</b>
<b>Total CL · Community Life</b>	<b>2,649.54</b>	<b>1,360.00</b>	<b>5,948.14</b>	<b>5,310.00</b>
<b>CU · Culture</b>				
86700 · Board of Trustees				

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December 2021

	Dec 21 Actual	Dec 21 Budget	2021 Actual	2021 Budget
8670 · Supplies - Board	0.00	250.00	214.00	500.00
Total 86700 · Board of Trustees	0.00	250.00	214.00	500.00
8674 · Denominational Connections				
8531 · UUA Annual Program Fund	0.00	0.00	15,000.00	15,000.00
Total 8674 · Denominational Connections	0.00	0.00	15,000.00	15,000.00
8692 · Leadership Development				
8695 · Copy/Print - Ldr	0.00	200.00	180.00	500.00
8692 · Leadership Development - Other	0.00		570.00	
Total 8692 · Leadership Development	0.00	200.00	750.00	500.00
8289 · Khasi Hills Sponsor Fund Expens				
8638 · Transylvania Partner Church				
8683 · Dues/Fees - TP	0.00	0.00	200.00	150.00
8687 · Salary Supplement - TP	0.00	0.00	1,000.00	1,000.00
8691 · Youth Scholarship - TP	0.00	0.00	1,515.50	1,500.00
8768 · Postage/Ship	0.00	0.00	46.00	50.00
Total 8638 · Transylvania Partner Church	0.00	0.00	2,761.50	2,700.00
Total 8289 · Khasi Hills Sponsor Fund Expens	0.00	0.00	2,761.50	2,700.00
Total CU · Culture	0.00	450.00	18,725.50	18,700.00
Total 62b · Program Expenses	5,296.44	7,170.00	46,176.25	43,460.00
62c · Stewardship Expenses				
B · Buildings				
8116 · Supplies - Cleaning & Maint	0.00	400.00	766.42	2,000.00
8118 · Supplies - Kitchensettes	0.00	25.00	587.85	275.00
8231 · Gas	1,536.71	1,500.00	7,457.89	8,012.00
8232 · Electricity	3,836.99	1,300.00	19,483.88	21,250.00
8240 · Custodial Service	630.00	1,000.00	798.00	1,000.00
8251 · Umbrella Liability Insurance	0.00	0.00	0.00	10,000.00
8265 · HVAC Maintenance	8,215.50	2,620.00	12,930.24	12,480.00
8267 · Elevator Maintenance	278.07	0.00	2,721.76	1,050.00
8456 · Misc Maintenance - Bldg	600.09	800.00	11,208.22	7,400.00
8469 · Pest Control	67.00	70.00	804.00	840.00
8522 · Commercial & Liab Insurance	0.00		8,794.00	

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General Operating Fund Budget Vs. Actual**

December 2021

	<u>Dec 21 Actual</u>	<u>Dec 21 Budget</u>	<u>2021 Actual</u>	<u>2021 Budget</u>
8223 · Sewer/Water Maintenance	0.00	3,000.00	4,210.61	3,000.00
8544 · Trash & Recycling	242.70	185.00	2,845.95	2,220.00
8545 · Fire System Monitoring	376.25	50.00	2,015.16	2,050.00
8650 · Fees and Taxes	67.36	0.00	115.21	50.00
<b>Total B · Buildings</b>	<b>15,850.67</b>	<b>10,950.00</b>	<b>74,739.19</b>	<b>71,627.00</b>
<b>Gr · Grounds</b>				
8269 · Landscape & Lawncare	0.00	0.00	4,240.18	2,150.00
8458 · Snow Plowing	5,523.74	2,100.00	11,730.74	12,510.00
8462 · Downy Hawthorne	0.00	0.00	445.00	500.00
8468 · Supplies - Grounds	0.00	0.00	625.25	500.00
<b>Total Gr · Grounds</b>	<b>5,523.74</b>	<b>2,100.00</b>	<b>17,041.17</b>	<b>15,660.00</b>
<b>O · Office Services</b>				
8110 · Office Supplies	248.16	800.00	2,038.72	2,100.00
8131 · Telephone	5,524.63	970.00	10,742.02	13,570.00
8140 · Postage	11.58	150.00	891.41	2,000.00
8168 · Website Constant Contact Usage	0.00	0.00	1,606.00	490.00
8172 · Copying/Printing Expenses	0.00	450.00	1,489.44	5,400.00
8262 · Office Equipment Lease	346.51	415.00	5,451.95	4,980.00
8264 · Computer Maintenance & Repair	2,199.00	2,000.00	17,387.13	8,000.00
8470 · Website - UUJISM Usage	180.00	0.00	360.00	180.00
8471 · Computer Purchase	4,327.00	0.00	13,597.80	1,500.00
8561 · ACS Database Support	277.00	270.00	3,324.00	3,240.00
8720 · Furniture - Office	0.00	1,000.00	2,100.71	1,275.00
<b>Total O · Office Services</b>	<b>13,113.88</b>	<b>6,055.00</b>	<b>58,989.18</b>	<b>42,735.00</b>
<b>D · Debt &amp; Mortgage</b>				
8250 · Monthly Mortgage Payment	8,348.63	6,250.00	96,047.93	90,760.00
<b>Total D · Debt &amp; Mortgage</b>	<b>8,348.63</b>	<b>6,250.00</b>	<b>96,047.93</b>	<b>90,760.00</b>
<b>F · Finance</b>				
7520 · Bookkeeping Service	1,150.75	1,155.00	13,802.51	13,860.00
8678 · Bank & Merchant Service Fees	951.28	1,000.00	10,337.52	12,000.00
<b>Total F · Finance</b>	<b>2,102.03</b>	<b>2,155.00</b>	<b>24,140.03</b>	<b>25,860.00</b>
<b>FR · Fundraising</b>				

**First Unitarian Universalist Congregation of Ann Arbor  
General Operating Fund Budget Vs. Actual  
December 2021**

	<u>Dec 21 Actual</u>	<u>Dec 21 Budget</u>	<u>2021 Actual</u>	<u>2021 Budget</u>
8511 · Annual Pledge Drive				
8473 · Postage - AP	0.00	0.00	706.07	500.00
8787 · Sunderland Society	0.00	0.00	0.00	400.00
8883 · Copy/Print	0.00	0.00	0.00	200.00
<u>Total 8511 · Annual Pledge Drive</u>	<u>0.00</u>	<u>0.00</u>	<u>706.07</u>	<u>1,100.00</u>
Total FR · Fundraising	0.00	0.00	706.07	1,100.00
OTH PER · Other Employee Related Expenses				
8242 · Workers Compensation Insurance	0.00	0.00	2,252.00	2,500.00
8937 · Employee & Volunteer Recognition	177.18	7,000.00	6,039.63	7,750.00
72770 · Employee Business & Prof Exp				
BD&OFFT · Bldg & Office Team Prof Ex Allw				
72771 · Exec Dir Prof Expense Allow	0.00		2,222.74	
72772 · Office Admin Prof Expense Allow	0.00	285.00	0.00	1,748.44
<u>Total BD&amp;OFFT · Bldg &amp; Office Team Prof Ex Allw</u>	<u>0.00</u>	<u>285.00</u>	<u>2,222.74</u>	<u>1,748.44</u>
MU PROF · Music Staff Prof Expense Allow				
72773 · Dir Worship Music Prof Exp	0.00	609.01	1,834.65	7,308.12
7728 · Accompanist Prof Exp Allow	0.00	19.44	0.00	233.28
<u>Total MU PROF · Music Staff Prof Expense Allow</u>	<u>0.00</u>	<u>628.45</u>	<u>1,834.65</u>	<u>7,541.40</u>
OT PROF · Other Prog Staff Prof Expense Allow				
72774 · Welcome Min Coord Prof Exp Allw	0.00	202.00	360.43	2,424.00
75253 · Coord or Congr Life Prof Exp	100.00	202.00	507.11	2,424.00
<u>Total OT PROF · Other Prog Staff Prof Exp Allow</u>	<u>100.00</u>	<u>404.00</u>	<u>867.54</u>	<u>4,848.00</u>
PROFF · Min. Staff Prof Expense Allow				
72433 · Senior Min Prof Exp Allow	0.00	1,151.51	13,812.28	13,812.28
73409 · Exec Minister Prof Expenses	44.95	609.01	3,636.81	7,308.16
77770 · Audio/Visual Prof Expense	0.00	40.40	0.00	808.00
72435 · Congr Chaplain Prof Expenses	0.00	210.08	3,025.97	2,520.96
<u>Total PROFF · Min. Staff Prof Expense Allow</u>	<u>44.95</u>	<u>2,011.00</u>	<u>20,475.06</u>	<u>24,449.40</u>
SGD PRF · SGD Staff Prof Expense Allow				
72777 · Dir of SGD Prof Exp	0.00	440.70	570.15	5,288.40
<u>Total SGD PRF · SGD Staff Prof Expense Allow</u>	<u>0.00</u>	<u>440.70</u>	<u>570.15</u>	<u>5,288.40</u>

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	Dec 21 Actual	Dec 21 Budget	2021 Actual	2021 Budget
Total 72770 · Employee Business & Prof Exp	144.95	3,769.15	25,970.14	43,875.64
Total OTH PER · Other Employee Related Expenses	322.13	10,769.15	34,261.77	54,125.64
Total 62c · Stewardship Expenses	45,261.08	38,279.15	305,925.34	301,867.64
62a · Employee Compensation & Benefits	52,514.91	76,404.85	778,318.70	826,065.36
Total 62a · Employee Compensation & Benefits	103,072.43	121,854.00	1,130,420.29	1,171,393.00
Total Expense	133.22	0.00	177.30	0.00
Increase(Decrease) in Net Position Before Transfers & Depr				



First Unitarian Universalist Congregation of Ann Arbor  
Balance Sheet  
As of December 31, 2021

ASSETS	Unrestricted	Temporarily Restricted	Permanently Restricted	December 31, 2021 Total
<b>Current Assets</b>				
<b>Cash</b>				
General Fund - UB&T Checking	197,683.31			197,683.31
Reserve Fund - UB&T Money Market	8,885.28	167,069.19		175,954.47
Reserve Fund - UB&T Checking		2,467.65		2,467.65
Sanctuary Bonds		5,000.00		5,000.00
Note Receivable - Sr. Minister	15,000.00			15,000.00
<b>Total Current Assets</b>	<b>221,568.59</b>	<b>174,536.84</b>	<b>0.00</b>	<b>396,105.43</b>
<b>Long-Term Investments</b>				
21st Century Endowment Acct			358,337.56	358,337.56
Liberal Church Endowment Acct			104,384.33	104,384.33
Jackson Social Welfare Fund			819,460.35	819,460.35
UUA Common Endowment			5,342.23	5,342.23
<b>Total Investments</b>	<b>0.00</b>	<b>0.00</b>	<b>1,287,524.47</b>	<b>1,287,524.47</b>
<b>Total Current Assets</b>	<b>221,568.59</b>	<b>174,536.84</b>	<b>1,287,524.47</b>	<b>1,683,629.90</b>
<b>Capital Assets</b>				
Land	348,669.66			348,669.66
Main Building	3,393,681.04			3,393,681.04
SGD Building	3,201,710.98			3,201,710.98
Capitalized Re-Finance Costs	16,085.30			16,085.30
Equipment and Furnishings	194,348.21			194,348.21
Depreciable Land Improvements	731,496.16			731,496.16
Building Improvements	63,596.34			63,596.34
Less: Accumulated Depreciation	(4,792,998.44)			(4,792,998.44)
<b>Total Capital Assets</b>	<b>3,156,589.25</b>			<b>3,156,589.25</b>
<b>TOTAL ASSETS</b>	<b>3,378,157.84</b>	<b>174,536.84</b>	<b>1,287,524.47</b>	<b>4,840,219.15</b>
<b>LIABILITIES &amp; NET POSITION</b>				
<b>Liabilities</b>				
Deferred Auction Ticket Sales	3,816.99			3,816.99
Accrued Payables	5,477.00			5,477.00
Security Deposits from Renters	2,800.00			2,800.00
Deferred Donation - IA Land Proceeds	2,000.00			2,000.00
Reserve	43,300.00			43,300.00
Deferred Donation - Prepaid Pledges 2022	123,355.00			123,355.00
<b>Total Current Liabilities</b>	<b>180,748.99</b>	<b>0.00</b>	<b>0.00</b>	<b>180,748.99</b>
<b>Long Term Liabilities</b>				
Loan/Mortgage - ONB	789,674.07			789,674.07
<b>Total Long Term Liabilities</b>	<b>789,674.07</b>	<b>0.00</b>	<b>0.00</b>	<b>789,674.07</b>
<b>Total Liabilities</b>	<b>970,423.06</b>	<b>0.00</b>	<b>0.00</b>	<b>970,423.06</b>
<b>Net Position</b>				
Net Investment in Capital Assets	2,366,915.18			2,366,915.18
Allison Dybdahl Fund		1,945.30		1,945.30
Alpha House/IHN Fund		6,628.03		6,628.03
Border Trips Fund		3,500.00		3,500.00
Capital Projects Reserve Fund		48,657.94		48,657.94
Challenging Racism Fund		1,486.00		1,486.00
IHN Holiday Wish		125.00		125.00
Fair Trade Coffee Sales Fund		2,655.75		2,655.75
Family Camp Fund		4,370.93		4,370.93
Geisenhainer Music Fund		9,518.96		9,518.96
Grocery Coupon/Scrip Fund		4,165.00		4,165.00
Habitat For Humanity Fund		1,766.06		1,766.06
Khasi Hills Student Sponsor Fund		9,825.18		9,825.18
Kinney Music Fund		3,615.87		3,615.87
Klein Lectureship Fund		5,159.21		5,159.21
Memorial Plaques Fund		968.83		968.83
Men's Council Fund		7,680.23		7,680.23
Ministers' Discretionary Fund		26,366.20		26,366.20
Partner Church Fund		1,774.50		1,774.50
Restorative Justice Fund		900.00		900.00
Sabbatical Fund		10,000.00		10,000.00
Sanctuary Flowers Fund		1,992.47		1,992.47
SGD Fund		769.10		769.10
YRUU Fund		9,267.71		9,267.71
Sanctuary Congregation Fund		7,781.27		7,781.27
WomUUn's Council Funds		2,582.30		2,582.30
Wind/Solar Fund		1,035.00		1,035.00
21st Century Endowment Fund			358,337.56	358,337.56
Liberal Church Endowment Fund			104,384.33	104,384.33
Jackson Social Welfare Endow Fund			819,460.35	819,460.35
UUA Common Endowment Fund			5,342.23	5,342.23
Unrestricted	40,819.60			40,819.60
<b>Total Net Position</b>	<b>2,407,734.78</b>	<b>174,536.84</b>	<b>1,287,524.47</b>	<b>3,869,796.09</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>3,378,157.84</b>	<b>174,536.84</b>	<b>1,287,524.47</b>	<b>4,840,219.15</b>